

Sorin Anagnoste



Senior Consultant

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Background

- ▶ Senior Consultant within Performance Improvement department, he joined Ernst & Young in 2015 and he is based in the Bucharest office
- ▶ Associate Lecturer at the Bucharest University of Economic Studies
- ▶ Ph.D. degree in Business Administration from the Bucharest Academy of Economic Studies
- ▶ Bachelor degree in International Affairs from the Faculty of International Economic Relations, The Bucharest Academy of Economic Studies (2008)
- ▶ Scholar at the Foundation for Economic Education in United States of America (2008 and 2010)

Skills

- ▶ Project Management
- ▶ Key User in Accounts Payable in FI-CO and MM modules (SAP ECC)
- ▶ Business Process Improvement
- ▶ Restructuring
- ▶ Training - design and delivery

Professional experience

Sorin has more than 7 years of experience in shared serviced centres, restructuring, increasing sales, improving operations, and successfully implementing complex project in top tier global companies. He gained extensive knowledge in the following industries: Oil & Gas, FMCG and Retail. Some of the key projects in which he was involved are presented below:

- ▶ Project Manager for the transfer of finance activities (SAP ECC) of an international Oil & Gas company a Shared Service Centre in Dubai, which led to savings of \$100k/year
- ▶ Led a team of 10 to transfer the Accounts Payable department (SAP ECC) of a FMCG multinational company from Romania to Poland.
- ▶ Led the implementation of self billing and electronic invoices processes in one of the most important players in FMCG, which led to reducing time for processing by 50%.
- ▶ Led the process redesign, KPI definition, resource allocation and control framework in a FMCG multinational company.
- ▶ Project Manager in a restructuring project for a leading retailer in Romania. Working streams approached: Operations, (Strategic) Marketing and Human Resources.
- ▶ Optimization for finance department for power& utilities company in Romania. The project led to better utilization of resources while reducing the time to perform the daily activities by 30%.
- ▶ Due diligence for an acquisition in FMCG, estimated at \$200m.
- ▶ Led or participated in various engagements which involved: Documenting AS-IS, indentifying key process requirements, designing TO-BE; identifying relevant Key Performance Indicators; monitoring process performance; developing dashboards, proposing and & implementing improvements.
- ▶ PRINCE2 trainer at Romanian Banking Institute for the major financial players (National Bank of Romania, BCR Bank, BRD Bank, Raifeissen Bank, Banca Transilvania)